## The Secret to Success Mini-Habits by Stephen Guise

Habit formation, positive behavior, neuroplasticity, productivity, focus, attitude, results, goals. Source: Mini Habits by Stephen Guise | selfgrowth.com

Mini Habits it is a must read book that explains how we can change habits of thinking and doing, how we can basically rewrite our software and reboot better results. Neuroplasticity has been confirmed by science, mini habits allow us to rewrite our brains. Change is not the problem, it is the solution, and we are gifted with brains that can adapt, grow and evolve. Neuroplasticity may be one of our most important gifts, and one that is far too often overlooked.

It is time to make mini habits part of our personal and professional success toolbox. I remain passionate about the topic because enabling faster behavioral change, confidence, communication and collaboration is what my work is all about and it is work that starts with the application of mini habits. Enjoy the summary. Buy the book and if you need help with behavioral change, communication, collaboration and inspiring that important step forward, reach out because I am happy to help!

SOMETIMES SMALL GOAL J 2 3 4 5 6 7 8 9 ... 100 101

Source: InspireCastTV A mini habit is a very small positive behavior that you force yourself to do every day; a mini habit's "too small to fail" nature makes it a powerful superior habit building strategy. You can achieve great things without the guilt, intimidation, and repeated failure associated with such strategies such as "getting motivated," resolutions, or even "just doing it." To make changes last, you need to stop fighting against your brain. Mini habits show you how to do – lasting change isn't so hard.

 Every great accomplishment rests on the foundation of what came before it: one small step that started it all; a mini habit is a much smaller version of a new habit you want to form.

Writing 3,000 words daily becomes writing 50 words daily. Thinking positively all the time becomes thinking two positive thoughts per day. Living an entrepreneurial lifestyle becomes thinking of two ideas per day (among other entrepreneurial things).

Doing a little bit every day has a greater impact than doing a lot on one day. How much greater? Profoundly so, because a

little bit, every day is enough to grow into a lifelong foundational habit, and those are a big deal, as you'll see. Yes, small intentions are better than big intentions. Feeling stuck, trying to change, and failing are all the results of working against your brain; the results of not taking small positive and important steps that work.

#### When you repeat a behavior over time you retrain your brain.

Repetition is the language of the (subconscious) brain. The goal of creating habits is to change your brain with repetition. But the brain will resist change unless it is rewarded it handsomely. The two keys to change are repetition and reward.

Your subconscious brain loves efficiency; this is why we have habits. When you repeat a behavior over time, your brain learns to automate the process. It's more energy efficient to automatically do something than to manually weigh your options and decide to act the same way every time.

When you make a decision very quickly, it is probably from habit, even if you think you're actively deciding. In a way, you made the decision a while ago. Choosing your favorite ice cream flavor is one example.

Your brain, our brains, are idiot savants. We are stimulus response creatures, and the best example is continuing to smoke without considering lung cancer while you smoke or the perks of great abs before you exercise. Worse, this is the strong part of your brain that usually gets its way long term. It recognizes repeat patterns until told otherwise. It's called the basal ganglia.

There is another section of your brain; however, that is really smart. It's called the prefrontal cortex, and it's located behind your forehead. It's the "manager" that understands long-term benefits and consequences, and thankfully, it has the ability to override the basal ganglia. It handles short-term thinking and decision-making too.

The prefrontal cortex has the ability to override the basal ganglia because it focuses on what could be. It handles shortterm thinking and decision-making too. The prefrontal cortex is the conscious part of your brain that tires out easily. Perhaps more accurately, because its functions are so powerful, it's an energy hog that tires you out. And when you tire out the repetitious part takes over.

The basal ganglia aren't conscious or aware of higher-level goals that are unique to humans. But it is an efficient pattern-repeater that saves us energy. So, while it may not be "intelligent" like the prefrontal cortex, it is an incredibly important part of the brain. And once we train the basal ganglia to do positive behaviors automatically, we're really going to love it.

Although the smart prefrontal cortex has less stamina than the thoughtless, repeating basal ganglia do, but it's actually brilliant when you know how to work it. How do clever weaklings ever overcome their dumb, strong counterparts? It's not through brute physical force. I'm sure you already know that, perhaps, because you are now recalling the failed attempts of your conscious mind to control your subconscious mind by brute force or willpower. The answer, of course, is to employ smart strategies to overcome the prefrontal cortex's natural weaknesses.

#### If getting motivated is your strategy, you can't build habits.

We know that habits require consistent repetition. Don't get this concept wrong. Motivation is an important feeling with many benefits. But think of it as a bonus, something nice when it appears but it is often unreliable.

Motivation is based on how you feel, and human feelings are

fluid and unpredictable. Many things can alter your feelings: an event, blood sugar levels, depression, chemical fluctuations, hormones, health, external stimuli, energy levels, beliefs. In other words, anything can alter your feelings. Motivation is like building a house on liquid.

#### Why Mini Habits Beat Motivation

There are three reasons why forcing yourself to take action with willpower is far better than trying to get motivated.

- Mini habits are reliable. Unlike motivation-based techniques, willpower is extremely reliable. If you force yourself to do something small towards your goal no matter what, that's dependable.
- Unlike motivation, willpower can be strengthened like a muscle. Leading self-control researcher Professor Roy Baumeister found in 1999 that students who had exercised their willpower to improve their posture for two weeks, "showed a marked improvement on subsequent measures of self-control" compared to those who hadn't worked on their posture
- Willpower Strategies (small habits/tasks) Can Be Scheduled. If you rely on motivation, you will have a difficult time sticking to a schedule. When it's time to write, who knows if you'll be motivated or not? Setting your intention, making a decision to take one small but powerful step at a certain time in your daily calendar can be life changing.

The Mini Habits strategy is forcing yourself to take 1-4 small strategic actions every day. These actions are too small to fail or skip. Mini habits work because they require very little willpower and help you rewrite ingrained patterns of thought and behavior. Mini habits will also get you started because you have made the commitment to take one small step, whether you feel like doing so or not.

#### Using Willpower, the Mini Habits Way

There was a study on ego depletion that found some correlation between believing willpower is limited and willpower becoming limited. Those who didn't believe their willpower had a limit appeared to last longer in ego depletion activities.

Mini habits require very little actual effort. You're going to be doing one push-up, writing 50 words, reading two pages, or other very easy tasks. The initial effort requires hardly any willpower. Mini habits require very little effort and setting mini goals is the best way to retrain your brain and drop the perceived difficulty of any project.

Once you start and are free to continue, your perceived difficulty will be much lower due to the psychological impact of having already started. Just like in physics, the greatest inertia comes before the start of motion. Once you're in motion, everything gets easier as a result of momentum (and increased motivation).

#### Subjective fatigue

This is an interesting one, isn't it? It doesn't say fatigue; it says subjective fatigue, implying that we're not completely objective in our assessment of our own fatigue. It turns out that willpower is a battle of the mind, and according to some of these top willpower drainers, the battle appears to be between the perception of your strength relative to your task.

Nothing can completely take away subjective fatigue, but mini habits mitigate it very well. In relation to your mini goals, you may feel a sense of empowerment and energy.

Mini habits thankfully come with a mini amount of subjective fatigue. Subjective fatigue depends on many factors, and a big one is how you see yourself stacking up against your goal.

Glucose (sugar) is your primary energy source. If you have low

glucose in your blood, you're going to feel very tired. If it's dangerously low, you can even pass out. Your blood sugar levels are determined by genetics, diet, and lifestyle.

As for mini habits, they are independent of your blood sugar, but they can help to preserve it by being the most efficient way to spend your willpower energy. It is far more mentally energy efficient to break things down into small components that are easily "mentally digested" and less stressful.

 How can this system improve habit development and personal growth over traditional methods? These are fair questions to ask, so here are the answers.

Mini habits can compete with your existing habits. The brain resists big changes. Have you ever heard of people saying that you just need to get your foot in the door for employment opportunities?

Mini habits are that same concept, but instead of getting into a company, we're talking about your brain. I think of the prefrontal cortex as having a spending allowance before the automatic part takes over. For every task, the subconscious brain looks at what you're asking of it and charges your willpower to get into the control room. You're only allowed to ask for so much manual control per day, but once you're in, you're in. Mini habits are low willpower Trojan horses that can leverage their easy access into the brain's control room into big results.

#### Small steps & willpower are a winning team.

The perfect team in personal development is small steps and willpower. As long as you have enough willpower for an action, you can take that action. Small steps require little to no willpower. So, it's like having unlimited willpower. You can get yourself to do just about anything if you guide yourself along in super small steps. Try it.

#### Other methods will tell you it's ok to let up too soon.

The common myth is that you can establish a habit in 21 or 30 days. Some books are wholly based around this false concept. The truth is a bit uglier and harder to predict – 18 to 254 days until habit formation, depending on the habit and the person.

Mini habits don't have a specific end date because we don't know how long it will take to form the habit. Instead, we'll look for signs that the behavior is a habit.

Self-efficacy helps us achieve goals and create habits, but Psychologist Albert Bandura clarifies that "Expectations alone will not produce desired performance if the component capabilities are lacking." Believing in yourself isn't enough. Lacking the baseline self-efficacy required for success, however, is extremely common in people who suffer from depression, weak willpower, and repeated failures. If you expect to fail, positive results are hard to come by.

Mini Habits are a self-efficacy-generating machine. Your daily successes will train you to have high self-efficacy. How can you not believe in your ability to do one push-up per day? Mini habits double as training for believing in yourself.

Here is a step-by-step application guide to creating your mini habits and plan.

#### Step 1: Choose your mini habits & habit plan.

Make a quick list of habits that you'd like to have at some point. The important ones will come to mind quickly. This will be your reference list for step one.

#### Step 2: Use the why drill on each mini habit.

Drill's drill. That's what they do. And the author calls the following the "why drill" because the simple question "why?" is the best way to drill down and accomplish anything. Once

you've listed your habits, identify why you want them.

Honest answers are absolutely necessary for this to work, so dig deep. There will be more than one answer to these questions, so try to pick the most relevant ones.

#### Step 3: Define your habit cues.

The two common habit cues are time based and activity based. In a time, based cue, you'll say, "I'm going to exercise MWF at 3 PM." In an activity-based cue, you'll say, "I'm going to exercise MWF 30 minutes after I take my last bite at lunch."

People with 9-5 jobs have very structured schedules, so timebased cues tend to work well for them. Those who have a lot of flexibility in their schedule might benefit more from an activity-based cue that lets them keep a solid, yet flexible schedule. The cue to use will depend on your (desired) lifestyle.

#### Step 4: Create your reward plan.

What do you think would happen if you tried to make a new habit of sticking your face in the dirt and eating some of it? (Let's assume that you wanted to build this habit.) You couldn't do it. The obvious reason is who would want to do that? But the brain's reason is there's no reward. It's more like punishment. Your brain would be very adamant against this. Rewards encourage repeat behavior, and also restore our willpower.

#### Step 5: Write everything down.

Writing something down instantly elevates it above all of your other thoughts. One study found that all thoughts (positive or negative) held greater prominence in the mind when written down on paper. The same impact has not been found for typing. You've got to handwrite it to amplify it.

Here are some strategies for tracking your progress. In

whatever strategy you choose, the author recommends that you check off your success before you go to sleep. If you check off your task early in the day, the sense of completion might make you feel less motivated to do "bonus reps." Also, it's a good habit to check it off before bed so that you don't forget.

#### Step 6: Think small

Why are we making these habits so small when we could aim higher? And what if you stop at your small goal? Is it still useful? Yes, and it has to do with willpower.

The advantage of willpower is that it can be strengthened. Very disciplined people are those who have strengthened their willpower. But that's only to get them started. The extremely fit people you see in the gym don't have to force themselves to exercise anymore. They don't actually need willpower anymore because exercise has become their brain's first preference.

When you develop a habit, you'll say, "Brain, we need to exercise," and your brain will reply, "I was already on my way to the treadmill. Try to keep up."

We want to do three things on the road to habit formation:

- Strengthen our willpower.
- Make progress in the present moment.
- Not exhaust our willpower

#### Step 7: Meet your schedule & drop high expectations.

Expectations are a tricky thing in life. It's helpful to have generally high expectations for yourself because it increases your ceiling. In other words, if you don't believe you can be in good shape, you never will be (as shown in the selfefficacy study). It's not that belief increases your ability to do things — it increases your willingness to try. If you never try to get in good shape, it's not going to happen!

# Step 8: Watch for signs of habit but be careful not to jump the gun.

This step is another reminder of patience. The Mini Habits strategy works, but if you drop a behavior before it's truly habit and go on to add your next set of habits, then you're going to risk dropping everything like an unskilled juggler.

Signs that it's a habit:

- No resistance: it feels easier to do the behavior than not to do it.
- Identity: you now identify with the behavior and would feel completely confident, saying, "I read books" or "I'm a writer."
- Mindless action: you'll engage in the behavior without making an executive decision.
- You don't worry about it: starting out, you might worry about missing a day or quitting early, but when behavior is a habit, you know that you'll be doing it unless there's an emergency.
- Normalization: habits are non-emotional. You're not going to be excited that "you're really doing it!" once it is a habit. When a behavior makes the transition to normalcy, it's a habit.

If you are struggling to make progress with your mini habits, it's probably because you're breaking one of the rules.

#### • Never, ever cheat

There are a few ways to cheat the Mini Habits system. The first, most common way to cheat is to give yourself a mini habit such as one push-up per day, but secretly require that you do more than the single push-up. The reason why you need to be really, really careful not to do this is because every extra ounce of requirement you put on yourself is going to require more willpower to meet.

And while you can likely handle that extra willpower load, you may be pursuing multiple habits at once, and we want to guarantee success, not toe the line of success and failure. You are always allowed to do extra, so let the extra reps come from you, not your requirement. If you want to do more in any session but feel resistance, set additional small requirements after your Mini Habit.

#### Be happy with all progress.

Being happy with small progress is different from having low standards. There's a quote by Bruce Lee that sums it up: "Be happy, but never satisfied." Bruce Lee did more with his limited lifetime of 32 years than two typical people do with 80 years each, so listen to him.

Mini habits are a pretty simple brain trick at the core, but also a life philosophy that values starting, letting action precede motivation, and believing that small steps can accumulate into giant leaps forward.

#### When you complete a mini habit, celebrate all progress.

#### • Reward yourself often, especially after a mini habit.

What if rewards themselves were rewarding? That is, what if there was a benefit to receiving a reward other than the reward itself? We typically think of rewards as things we get for doing something good, but rewards can give back too. When you complete a Mini Habit and reward yourself – whether it's with food, a fun night out, or a monologue in the mirror about how amazing you are – your reward is going to pay you back by encouraging you to perform your mini habit again. When you complete a mini habit and reward yourself it will encourage you to perform your mini habit again.

#### Stay level-headed.

A calm mindset is the best mindset for building habits because it's steady and predictable. You may get excited as you make progress, but don't let that excitement become your basis for taking action. This shift to a reliance on motivation/emotions is what foils many personal development plans!

#### • If you feel strong resistance, back off & go smaller.

Willpower is limited, and if you're pushing beyond your means now, it means you're going to crash and burn later. When you feel resistance to any task, make it smaller. Problem solved.

#### • Never think a step is too small.

If you think a step is too small, you're approaching this from the wrong angle. Every big project is made of small steps, just like every organism is made from microscopic cells. Taking small steps keeps you in control over your brain. Small steps are sometimes the only way to move forward if you are having a lapse in willpower.

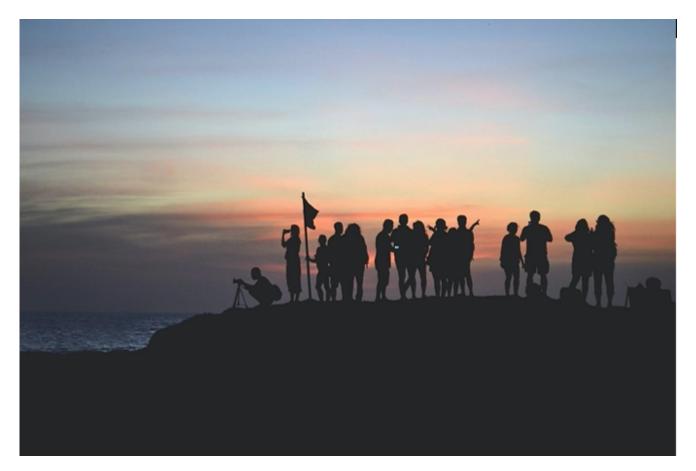
If you're sitting down, and you want to exercise but you really don't feel like it, there's intense resistance. What do you do? In this scenario, you don't want to wrestle your brain if you can coax it into doing things your way. Suggest progressively smaller and smaller tasks until the resistance you feel is minimal.

#### Conclusion

Mini Habits is more than just a system to teach you how to develop healthy new habits, it is a way for you to rewrite patterns of thinking and doing that no longer work for you. Use these techniques for any situation in which you want to take action. The better you get at mini habits, the more success you'll have!

Remember, change is not the problem it is the answer and it is an answer that empowers the cognitive and emotional dexterity we need to create, communicate, collaborate in building a better tomorrow. Helping clients make that powerful shift forward is what my work is all about. I welcome your comments and thank you for your support.

# The 5 Qualities You Must Have to Practice Successful Leadership and Entrepreneurship



An entrepreneur is a leader. So, being a successful entrepreneur means being an effective leader. Your idea is yours alone. Others may join your efforts along the way, but it remains your concept, your dream, and your passion.

No matter your experience with launching an idea or business, you likely realize there are prerequisites to every stage. Similarly, certain qualities help ensure long-term success in the areas of leadership and entrepreneurship.

Here are five characteristics that will help you excel in both areas.

#### Acting Instead of Reacting

You must be able to take the initiative. Consider a CMO resume that requires excellent communication and leadership skills. Some leaders try to take a backseat approach in leading. They focus on correcting and directing instead of being a proactive member of the team.

Instead of waiting for situations to arise that require a defensive approach, stay ahead of the game. Think through as many scenarios as possible and have a plan for each.

Consider the COVID-19 pandemic. Most likely, many companies, new and established, were not prepared for such a large-scale hit on business, production, and human resources. No one could've foreseen entirely such a situation. But those with an existing plan for remote work, extended leave, or budget restrictions were more prepared to adapt. The pandemic left their counterparts to scramble for solutions and keep up with a quickly changing business landscape. Remember, you are responsible for the direction of your venture, so it's up to you to do sufficient preparation.

A proactive approach to your business can also alleviate stress in future uncertain situations. Well-prepared plans can mitigate stress as you'll have a solution for any problems that arise. In the absence of preparation, you're more likely to react to circumstances instead of acting. Reacting can lead to added stress and emotionally driven decisions.

#### Introspection

Mistakes are bound to happen. Not even the most competent business person will avoid missteps in every situation. You'll encounter misunderstandings and make errors, but you will also make sound decisions and experience business triumphs. A good leader will look at all instances as an opportunity to learn and grow as a leader.

Introspection allows you to learn from both mistakes and successes. From errors, you can pinpoint actions to avoid and weaknesses to address. From successes, you can determine your strengths and more wisely approach the following situation. As a business owner, when you feel the pressure of conditions beyond your control, focusing on the small, universal lessons is critical.

Self-reflection also allows you to move forward emotionally. It's easy to dwell too long on both failures and victories. Fixating on failure can influence your strategy and result in overcautious or fearful behavior. Riding the wave of success too long can negatively impact you by leading to prideful or careless decision-making.

#### Love What You Do

It is entirely possible that you can be a successful entrepreneur without loving what you do – but it's not likely you'll be an effective leader. Your passion can inspire others and excite investors to support your ideas. Love for your work will give you the energy and strength to withstand long nights at the office or long seasons of difficulty.

There is nothing you can do to compensate for a lack of passion. The burning desire to see your passion project succeed is a unique quality. There is something powerfully inspiring about a leader who honestly and truly believes in the project. Enthusiasm is contagious, and any worthy task will require motivating energy. Choosing a venture you love will keep you and your team striving for success.

#### **Unshakeable Motivation**

The reason or reasons powering your start-up must be unshakeable. Your motivation must withstand the scrutiny of your family and friends, the disdain of your competitors, and the questioning of potential investors. The "why" behind your project will need to be strong enough to oppose mental and emotional stress and exhaustion. Not every enterprise brings such intense feelings, but it's better to be prepared than caught off guard.

Establish your "why" before difficulty comes. You may not find answers quickly or see financial success as soon as you may like. Things may go wrong before they seem to go right. When you struggle, make sure you can recall your "why." A clear understanding of your motivations is vital to your stamina. This resilience in the face of uncertainty will inspire your team and be everyone's unshakeable motivation.

#### Do What Others Are Not Willing to Do

Being an entrepreneur is not easy. Very few would say otherwise.You may find yourself doing things that you never expected or prepared yourself to do at some point. There is some debate on whether leading entrepreneurs are born or made. However, all will face obstacles and decisions that either bring out a deep-seated resilience or resignation.

The time will undoubtedly arise when you'll have to spend another evening away from your partner or another weekend working. A willingness to do whatever it takes to succeed is what will set you apart from your competition. Whether you work hard or not, your competition will be vying to get ahead.

#### Conclusion

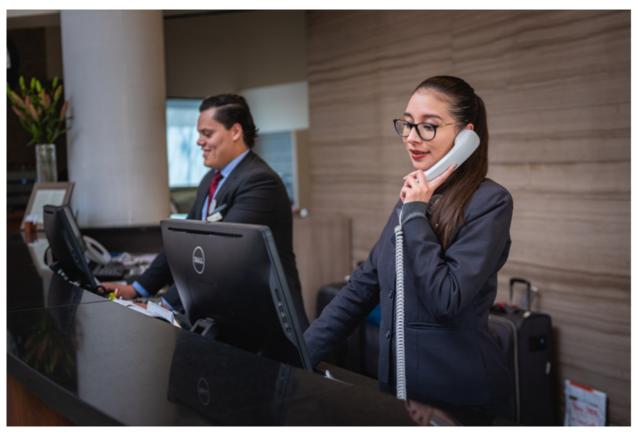
These five qualities, when possessed or developed, help ensure

long-term success in leadership and entrepreneurship. Without these qualities, the journey can prove much more difficult. However, the determination to bring an idea into reality is a good starting point. And you can strengthen these qualities. Times are always uncertain and unpredictable. But don't let fear deter you from positively impacting the business world as a successful leader and entrepreneur.



Leslie Garcia is an online writer and contributor. She writes for job tips, career development, and leadership. She also manages content in Content.Campfire.com.

# The Importance of Talent Development for a Well-Rounded Company Culture



#### Image Source: Pixabay

When it comes to the relationship between talent development and a well-rounded company culture, each makes the other possible. Without the ability to develop talent in your workforce, your company culture suffers. Without a wellrounded company culture, your ability to develop talent is minimal.

Your company culture should empower employees to learn new skills, discover different passions, and improve their job performance. Forming this sort of company culture is only possible when the right people lead the way and develop up-and-coming talent to continue moving the company culture forward generation after generation.

### The Role Talent Development Plays

Empowering employees to learn and improve increases engagement, productivity, and significantly contributes to a culture of success in your company. You must be intentional about your employees' career development if you want them to be enthusiastic about what your company has to offer. You should also be mindful of trends in the workforce and how they affect your ability to attract and develop top talent in your industry.

For example, Gen Zers have been named the future of the workforce. Companies are paying particular attention to how they attract and retain top talent in this generation. They're adept in technology, prioritize efficiency and problemsolving, are exceptionally creative, socially, and environmentally responsible. One of the main things they're looking for in a company is personal growth and professional development. So, offering an in-depth program that nurtures social, business, and personal development ensures your company is a top choice.

You want to ensure you're equipped to develop talented individuals into their highest selves to keep their loyalty. Talent development makes it easier to fill your company with quality employees excited to advocate on its behalf.

### Four Additional Ways to Improve Company Culture

Aside from talent development, other factors contribute to a well-rounded company culture. Here are four additional ways to improve your company's culture and foster an environment of growth and development.

### 1. Recruit a diverse workforce

One of the best attributes of any company culture is having various cultural backgrounds, skill sets, education levels, lifestyles, thinking patterns, and creative abilities that make up their workforce.

With each employee, there's an opportunity to leverage different ways to solve customer issues, improve business efficiency, and manage your entire operation. Elise Awwad, COO at Devry University, furthers the point of how beneficial diversity and inclusion are to company culture by stating, "If you have multiple people thinking the same way, you don't really grow or innovate."

Diversity and inclusion also influence an employee's motivation to perform. When they see someone who represents an integral part of who they are succeeding and making the impact they'd like to, they're more inclined to commit to getting there themselves. Ensure that your recruitment strategies are created with diversity and inclusion at their root.

### 2. Offer health and wellness resources

Workers are prioritizing their health and wellness more and more each day. A physically, mentally, and emotionally thriving employee is a productive, engaged, and dedicated one. Offering health and wellness resources contributes to a wellrounded company culture.

Even if you're unable to offer a full-benefits package, you should make any free or low-cost health and wellness resources known to your current and potential employees. Workers appreciate companies that do anything they can to ensure their physical and mental health is prioritized.

Examples of health and wellness resources to offer include:

• Discounts on eyewear, prescriptions, medical equipment,

and health supplies at partner stores

- Low-cost doctor visits at specified clinics
- Free dental services or coupons for special rates
- Host a health and wellness week
- Bring in a therapist or counselor one day a week for check-ins

### 3. Encourage employees to be advocates

You'll know you have a well-rounded company culture when your employees say so. How do we learn about company cultures if we've never worked at these companies ourselves? By the stories we have read and heard about these workplaces.

We've all heard a customer service horror story from a friend or been dissuaded from applying for a job at a particular company by a former employee who had a horrible experience. If your employees enjoy working for you, feel supported, valued, and taken care of by leadership, these stories need to be shared just as much.

Encourage each of your employees to share their experience with your company regularly. Invite engaged employees to participate in social media takeovers, live events, and company meetings asking for feedback.

# 4. Host team-bonding events and activities

You should be intentional about ensuring your employees bond with one another beyond their work duties. Developing personal relationships with each of your employees and prompting them to create those same relationships contributes to thriving company culture.

Team members who can bond over commonalities in family life, personal goals, individual research and projects, and unique interests are sure to form a tight-knit work unit. Closelybonded employees enjoy coming to work more, and that enthusiasm contributes to a well-rounded company culture.

Host team bonding events like company trips, team dinners, and banquets to recognize exceptional employees. Explore doing weekly and monthly team activities like sales challenges, wellness goals, and "get to know you" games.

The connection between a well-rounded company culture and prioritizing talent development is becoming more and more apparent in every industry. In addition to talent development, ensure you're recruiting a diverse workforce, offering wellness resources, encouraging employee advocacy, and hosting team-bonding activities to form a sought-after company culture.



Adrian Johansen is a writer and consultant in the Pacific Northwest. She loves sharing knowledge with others and learning along the way! You can find more of her writing here